

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The plan was developed with full collaboration and input from all City departments. Additionally, the Agency consulted with state and county agencies as well as non-profit groups. Several not for profit service providers were encouraged to participate in the consolidated plan process. These groups are the "front-line" in many aspects of community development in the City.

The annual action is a statement of how the City intends to spend its HUD Entitlement funding in the areas of housing and community development. Based on the goals and objectives of the Consolidated plan, this one year plan provides an assessment of housing, homeless, and community development needs, a strategic plan for addressing needs outlining specific objectives and outcomes for the use of HUD funds for the for program year 45 beginning in June 2019. The Consolidated Plan will identify housing and community development needs in the City of Albany and illustrate how the City will address these issues.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

As an entitlement city, the City of Albany receives funding through the U.S. Department of Housing and Urban Development (HUD) in the form of the Community Development Block Grant (CDBG), the HOME Investment Partnerships (HOME) program, and Emergency Shelter Grant (ESG) Grant, and Housing Opportunities for Persons with AIDS (HOPWA). These funds are combined with several local funding sources and private funds to support housing and community development initiatives. The City of Albany has prepared a Five Year Consolidated Plan covering fiscal years 2015-2019 to guide the development and implementation as well as a tool to leverage federal, private, and state funding to accomplish and maximize results of defined goals and objectives on a yearly basis.

The City prepares an Annual Action Plan yearly based on the goals and strategies as outlined in the Five-Year Consolidated Plan and to carry out HUD's national objectives, to provide decent housing, provide suitable living environment and expand economic opportunities. With this plan, the city has a number of local partners, and the citizens to assist with the implementation of the plan.

This plan identified activities for Housing, neighborhood revitalization, homeless prevention and programs, housing for people with AIDS and public services. These activities are focused in the City's Neighborhood Strategy Area, but emphasize the important the importance of working towards improving the City of Albany.

Objectives and needs have been identified through needs assessments and public input include the following:

Priority Housing Needs

- Target available resources into Albany's neighborhoods to spur private investment
- Increase quality homeownership and rental options
- Rehabilitate existing rental and owner-occupied housing
- Address the blighting influence of vacant properties
- Increase cooperation between public and private sectors
- Increase the number of minority homeowners
- Provide expanded public improvements and facilities
- Fund public services that support housing initiatives identified in this consolidated plan and other neighborhood planning initiatives

Priority Homeless Needs

- Emergency Shelter for:
- Chronically homeless individuals who are not able to comply with admission requirements of the existing emergency shelters;
- Emergency shelter for families; and
- Supportive housing for populations with disabilitiesPermanent supportive housing for chronically homeless persons

Priority Special Needs

- Additional housing and services for persons with mental illnesspersons with substance abuse problemspersons with HIV/AIDSpersons with developmental disabilities
- Supportive services for elderly persons

Priority Community and Economic Development Needs

- Results driven community based planning initiatives
- High impact neighborhood revitalization
- Comprehensive economic development programming
- Increased services to at risk populations (elderly, youth, etc.)

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Previous activities implemented met the goals established in the year 44 action plan. Overall the activities have been very successful and in many cases have exceeded expectations. Funds are being spent in a timely manner with most funds being spent prior to the end of each program year.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

Three jointpublic meetings were held with the Common Council's Housing and Community Developement Committe, including two public hearings on April 11th and May 23rd. These meetings were held to discuss both the year 45 action plan and budget. In addition, draft copies of the year 45 action plan were made available for review and public comment at ACDA's office and on the City's website. Along with the public hearings/meetings with the common council, ACDA staff participated in year long public events held throughout the City. Both the City Hall on the Road events and the Community Pop up events co hosted by the police dept and ACDA, provided opportunity for staff to present information about ACDA's programs and to listen to the concerns and needs of the communities in the City.

The development of the Consolidated Plan included consultation with a wide array of both public and private sector groups, and review of a large amount of documentation. In November of 2014, ACDA took the lead in developing the city of Albany's Promise Zone application. Throughout this process, stakeholder meetings were held to disucss the City's need for promise zone designation and the priorities for outlining and submitting this application. Partners in the City's Promise Zone application included: SUNY Research Institute; Albany Police Deparment, the YMCA of the Capital District, Trinity Alliance, The Albany Promise, the Albany Housing Authority, the Albany Community Action Partnership, and The Department of Youth and Workforce Services.

In addtion, the following groups were consulted by staff completing the plan:

Over 60 Non-Profit service providers

City of Albany Departments:

- Youth and Workforce Development
- Development and Planning
- Department of Public Safety (Police, Fire, Buildings and Code Enforcement)
- Administrative Services (Equal Employment and Opportunity, Fair Housing)
- Department of General Services
- Department of Parks and Recreation.
- Albany Housing Authority
- Albany PRomise
- Albany Community Action Partnership
- Trinity Insitute/Homer Perkins center
- Affordable Housing Corporation
- Albany County
- U.S. Department of Housing and Urban Development

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

there were no public comments received

6. Summary of comments or views not accepted and the reasons for not accepting them

n/a

7. Summary

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	ALBANY	Albany Housing and Community Development
HOPWA Administrator	ALBANY	Albany Housing and Community Development
HOME Administrator	ALBANY	Albany Housing and Community Development
ESG Administrator	ALBANY	Albany Housing and Community Development

Table 1 – Responsible Agencies

Narrative (optional)

As designated by the Mayor and authorized by the Common Council of The City of Albany; the Albany Community Development Agency (ACDA) is the Lead Agency responsible for development of the Consolidated Plan. The Agency has administered the Community Development Block Grant (CDBG) for the past 44 Years. The Agency is a public agency operating under the Department of Development and Planning. The governing board of the Agency consists of the Mayor, City Treasurer, City Clerk, President of the Common Council, the City's Corporation Counsel and the Agency Director. Staffing of the ACDA is provided by the City of Albany Department of Housing and Community Development

Consolidated Plan Public Contact Information

Faye Andrews, Director

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

By the Mayor's initiative, the consolidated plan and each consecutive annual action plan were developed with the goals and mission of the Albany 2030 plan in mind.

The plan was developed with full collaboration and input from all City departments. Additionally, the Agency consulted with state and county agencies as well as non-profit groups. Several not for profit service providers were encouraged to participate in the consolidated plan process. These groups are the "front-line" in many aspects of community development in the City.

The City also consulted with the following groups in obtaining data to rate priority need for HUD's priority groups:

Albany Department of Youth and Workforce Services (Children)

- City of Albany Building and Codes
- City of Albany Neighborhood Associations
- Trinity Alliance
- Albany Community Action Partnership
- The Albany YMCA
- The Albany Housing Authority
- The Albany Police Department
- CARES, Inc. for the homeless population.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

As designated by the Mayor and authorized by the Common Council of The City of Albany; the Albany Community Development Agency (ACDA) is the Lead Agency responsible for development of the Consolidated Plan and annual action plan. The Agency has administered the Community Development Block Grant (CDBG) for the past 42 Years. The Agency is a public agency under the Department of Development and Planning. The governing board of the Agency consists of the Mayor, City Comptroller, City Clerk, Commissioner of Administrativer Services, President of the Common Council, the City's Corporation Counsel and the Agency Director.

Public Sector

The City's Housing and Community Development Department has evolved into a key housing agency, and it is essential that the City foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The City will coordinate with the following public agencies when carrying out its Consolidated Plan.

- Department of General Services;
- City of Albany Planning Department
- Department of Youth and Workforce Services
- Department of codes and regulatory compliance
- Albany County Department of Social Services
- Albany County Health Department
- Albany Housing Authority

The City continues to support several not for profit organizations throughout the City that are instrumental in meeting the needs of Albany's residents. These organizations play a key role in delivering services to the public and providing programs essential to the community such as homeless services, youth programs, domestic violence assistance, and special needs services. Not for profit organizations that have played a key role in developing and carrying out the mission of the City's plan include:

- Capitalize Albany Corporation
- Habitat for Humanity
- South End Improvement Corp
- Arbor Hill Development Corp
- Capital District YMCA
- Albany Community Action Partnership
- Trinity Institution/Homer Perkins Center
- Albany Promise
- CARES

With the development and active participation of City staff within the Continuum of Care Board, coordination between public and assisted housing providers and private and governmental health and mental health service agencies has increased.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Albany plays a major role in the Continuum of Care (CoC) coordinating body. Specifically, the City of Albany is a CoC member and the Development Agency Director participates as a current member of the Continuum's Strategic Planning Committee. The CoC works diligently with the City of Albany,

Albany Department of Social Services, and New York State Office of Temporary and Disability Assistance to most effectively utilize CoC, local and State ESG, and private funding to prevent homelessness within the CoC geographic area. Specifically, the CoC works with systems partners including the City Mission, the Veterans Administration, and the Albany Housing Authority to ensure a “no wrong door” entry for households seeking assistance. Utilizing funds from the City and State, the CoC has developed financial assistance programs, legal assistance programs, including eviction prevention and representation, and has improved client participation within mainstream benefits and case management. The CoC supports over 960 beds of permanent supportive housing with 98 beds designated for chronically homeless persons.

As a member of the CoC Strategic Planning Committee, the City of Albany supports identification of homelessness needs in the community and creation of strategies to collaboratively address those needs. The Committee also oversees implementation of the CoC Strategic Plan, ensuring progress towards preventing and reducing homelessness in the community.

The Continuum of Care coordinates with other federal, state, local, and private entities serving the homeless and the at-risk population in the planning and operation of projects in order to ensure a full continuum of care including HOPWA, TANF, RHY, Head Start and other entities. An example of this coordination includes the Alliance for Positive Health's (formerly known as the AIDS Council of Northeastern New York) administration of HOPWA funds and participation in the CoC. Through the CoC Systems subcommittee, representatives from the CoC, ESG, private and government funded housing services, including emergency shelter, transitional housing, rapid re-housing, prevention services, and permanent supportive housing programs, work together to ensure that services are coordinated in an appropriate and efficient fashion for clients. The subcommittee meets on a monthly basis and reports to the Board and Membership on a quarterly basis.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Albany fully consults with the Continuum of Care (CoC) as an active partner in determining the allocation of ESG funds and evaluation of the performance of ESG program sub-recipients. Each year the CoC, through the CoC Systems Committee, proposes updates to the City of Albany regarding the ESG policies and procedures manual, funding allocations, application, and evaluation tool to reflect HUD requirements and best practices, as well as local needs. The City of Albany utilizes

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	ALBANY COUNTY
	Agency/Group/Organization Type	Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
2	Agency/Group/Organization	CARES
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CARES was consulted as the Collaborative Applicant for the Continuum of Care (CoC). Specifically, CARES informed the City of Albany of CoC processes and local homelessness needs identified by the CoC.
3	Agency/Group/Organization	ALBANY HOUSING COALITION
	Agency/Group/Organization Type	Services-homeless

	What section of the Plan was addressed by Consultation?	Homelessness Needs - Veterans
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
4	Agency/Group/Organization	ALBANY POLICE DEPARTMENT
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Public Safety
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
5	Agency/Group/Organization	ALBANY YMCA
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
6	Agency/Group/Organization	Albany Community Action Partnership
	Agency/Group/Organization Type	Services - Housing Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Economic Development Employment

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
7	Agency/Group/Organization	Capitalize Albany Corporation
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
8	Agency/Group/Organization	CITY OF ALBANY DEPARTMENT OF GENERAL SERVICES
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Infrastructure
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
9	Agency/Group/Organization	CITY OF ALBANY/YOUTH AND FAMILY SERVICES
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Employment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
10	Agency/Group/Organization	CAPITAL DISTRICT HABITAT FOR HUMANITY, INC.
	Agency/Group/Organization Type	Services - Housing

	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
11	Agency/Group/Organization	HATAS
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
12	Agency/Group/Organization	TRINITY INSTITUTION- HOMER PERKINS CENTER, INC.
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services-Education Services-Employment Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Employment/Education
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

13	Agency/Group/Organization	SENIOR SERVICES CENTER OF THE ALBANY AREA
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy Seniors
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

Identify any Agency Types not consulted and provide rationale for not consulting

n/a

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	CARES	The City of Albany is a member of the CoC and works with CARES through its ESG programs to administer its ESG program
Albany 2030	City of Albany Planning and Development	The goals of the consolidated plan were based on community needs and those needs identified in the Albany 2030 Plan
Arbor Hill Neighborhood Plan	City of Albany Planning and Development	The goals of the consolidated plan were developed with the needs and priorities outline in the Arbor Hill neighborhood plan

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The City's Housing and Community Development Department has evolved into a key housing agency, and it is essential that the City foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The City will coordinate with the following public agencies when carrying out its Consolidated Plan.

- DEeartment of General Services;
- City of Albany Planning Department
- Department of Youth and Workforce Services
- Department of codes and regulatory compliance
- Albany County Department of Social Services
- Albany County Health Department
- Albany Housing Authority

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The development of the Consolidated Plan included consultation with a wide array of both public and private sector groups, and review of a large amount of documentation. In November of 2014, ACDA took the lead in developing the city of Albany's Promise Zone application. Throughout this process, stakeholder meetings were held to discuss the City's need for promise zone designation and the priorities for outlining and submitting this application. Partners in the City's Promise Zone application included: SUNY Research Institute; Albany Police Department, the YMCA of the Capital District, Trinity Alliance, The Albany Promise, the Albany Housing Authority, the Albany Community Action Partnership, and The Department of Youth and Workforce Services.

In addition, the following groups were consulted by staff completing the plan:

Over 60 Non-Profit service providers

City of Albany Departments:

- Youth and Workforce Development
- Development and Planning
- Department of Public Safety (Police, Fire, Buildings and Code Enforcement)
- Administrative Services (Equal Employment and Opportunity, Fair Housing)
- Department of General Services
- Department of Parks and Recreation.
- Albany Housing Authority
- Albany Promise
- Albany Community Action Partnership
- Trinity Institute/Homer Perkins center
- Affordable Housing Corporation

- Albany County
- U.S. Department of Housing and Urban Development

Joint public hearings were held on April 11 and on May 23rd with ACDA staff and the Common Council's Housing and Community Development Committee to discuss both the the year 45 Action plan. In addition, draft copies of the year 45 action plan were made available for review and public comment at ACDA's office.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	The announcement for the draft consolidated was published in the newspaper for the community to review and comment	no comments were received	n/a	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Minorities Non-English Speaking - Specify other language: various Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	three public hearings, one at ACDA and two in the Common Council chambers to discuss the consolidated plan and action plan and 2019 budget	one not for profit group appealed it's funding amount and requested higher funding. No comments were received at the other 2 meetings.	n/a	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	City Hall On the Road	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	4 separate events, called City Hall on the Road, were held throughout the City - all city departments attended and provided information regarding their programs and to listen to concerns/suggestions from residents in each neighborhood.	Most comments received were centered around needing rehab assistance and some were received regarding the need for assistance for individuals who were over the HUD income limits.	n/a	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	APD pop up events	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	The Albany Police Department held 8 pop up events throughout the City's target neighborhoods. they were heavily attended events that provided an opportunity for ACDA staff to interact with City residents who may not feel comfortable at other types of public comment activities.	The majority of comments we received centered around residents feeling that there needs to be more employment and recreational activities for the youth - and more availability of housing that is affordable to families	n/a	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,338,647	90,000	0	3,428,647	6,000,000	current funding is based on allocations and expected funding is based on estimates

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	879,669	3,000	0	882,669	1,800,000	current funding is based on allocations and expected funding is based on estimates
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	679,993	0	0	679,993	1,350,000	current funding is based on allocations and expected funding is based on estimates

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	285,840	0	0	285,840	840,000	current funding is based on allocations and expected funding is based on estimates

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

1. Created in year 39, the City of Albany HOME Investment Partnership Program to support LIHTC programs in order to assist low income housing for individuals and families in Albany. ACDA will continue to program additional funds through an RFP process in order to award funds to housing development organizations to fund projects that will leverage significant state, local, and federal resources
2. The creation of the Albany County Landbank will create additional opportunities to leverage state funds to assist with the rehabilitation of vacant buildings throughout the city of Albany. ACDA and the Land Bank will enter into an agreement during year 41 to create blight removal opportunities in the City with a combination of NYS Land bank funds and CDBG/HOME funds that will be used to stabilize and rehabilitate vacant homes
3. In February of 2016, ACDA created a new program to address vacant buildings in the City. Using non federal funds as gap funding, ACDA will be able to leverage HOME/CDBG funds to assist with the gut rehab of several vacant and abandoned buildings in Albany's distressed

neighborhoods. To date, 17 vacant buildings have been approved by ACDA and will create a number of homeowner occupied and rental units in blighted neighborhoods.

4. Matching requirements for ESG funds will be provided by each of the sub recipients. all ESG subs are required to submit match documentation during the application process and with their final voucher.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

ACDA owns a number of properties in its NSAs that will be used for neighborhood revitalization throughout the course of the 5 year plan. Plans are in process to transfer buildings owned by ACDA to Habitat for Humanity. In addition, ACDA is in the negotiation stage of a purchase and sale contract for 25 Delaware Ave. If approved, the buyer will provide 52 units of affordable housing on this property and three adjacent properties located at 16, 18 and 20 Morris Street.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Decent Housing	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs	North Albany West Hill SOUTH END Arbor Hill Capital Hill	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement	CDBG: \$325,004 HOPWA: \$489,714 HOME: \$498,877 ESG: \$256,042	Rental units rehabilitated: 20 Household Housing Unit Homeowner Housing Added: 10 Household Housing Unit Homeowner Housing Rehabilitated: 30 Household Housing Unit Direct Financial Assistance to Homebuyers: 10 Households Assisted Housing Code Enforcement/Foreclosed Property Care: 50 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Public Service Assistance	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	North Albany West Hill SOUTH END Arbor Hill Capital Hill	Public Services	CDBG: \$274,000	Public service activities other than Low/Moderate Income Housing Benefit: 5000 Persons Assisted
3	neighborhood revitalization	2015	2019	Non-Housing Community Development	North Albany West Hill SOUTH END Arbor Hill Capital Hill	Improvement of Existing Structures improve infrastructure Code enforcement	CDBG: \$231,257	Housing Code Enforcement/Foreclosed Property Care: 50 Household Housing Unit Other: 5 Other
4	economic development	2015	2019	Non-Housing Community Development	North Albany West Hill SOUTH END Arbor Hill Capital Hill	economic development	CDBG: \$211,843	Jobs created/retained: 10 Jobs Businesses assisted: 5 Businesses Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Decent Housing
	Goal Description	
2	Goal Name	Public Service Assistance
	Goal Description	
3	Goal Name	neighborhood revitalization
	Goal Description	
4	Goal Name	economic development
	Goal Description	

Projects

AP-35 Projects – 91.220(d)

Introduction

The Following Projects will be funded in year 45

Projects

#	Project Name
1	Mansion Initiative
2	Senior Veterans Outreach Initiative
3	SRO
4	Healthy Choices Initiative
5	Summer Camp
6	HYPE
7	Street Outreach
8	Domestic Violence Shelter
9	Albany Feed and Read Program
10	Jr. Staff Job Training
11	Money Strategies Financial Education
12	mercy/Iwanga house workforce development
13	Healthy & You
14	Student Athlete Development Project
15	Fatherhood Workforce initiative
16	Life Path Living Center
17	RISE
18	ACDA 2019 Property management
19	2019 CDBG Admin
20	2019 CDBG Direct Delivery
21	HMIS
22	Small Business Assistance
23	2019 HOME Admin
24	HOPWA Admin
25	CARES HOPWA Admin
26	HOPWA Mohawk Opportunities
27	HOPWA Alliance for Positive Health
28	HOPWA Unity House
29	HOPWA SASH

#	Project Name
30	ESG Shelter/prevention/admin
31	ACDA HOME in house rehabilitation programs
32	CHDO South End Improvement Corp
33	Habitat for Humanity Sheridan Hollow
34	Unprogrammed funds
35	AVillage
36	CDBG in house home owner rehab and down payment programs
37	unprogrammed neighborhood revitalization funds
38	Henry Johnson Bvld Brownfield
39	Streets/sidewalks/ramp
40	Pathways to health careers
41	APD public Service

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The city has identified five target areas for reinvestment for the next five-years. These target areas were identified through a community assessment process including, census and demographic data, community needs assessment, housing market analysis, and community participation. The four target areas include the South End neighborhood, North Albany, Arbor Hill, West Hill/West End and Capital Hill. The neighborhoods identified struggle with issues of education, employment, income and lack of community investment. Poverty is high (41.02%), unemployment is high (almost 13%), crime rates are high (246 per 1,000 residents) and homeowners and businesses have left many properties vacant or in states of disrepair (approximately 25% vacancy rate).

AP-38 Project Summary

Project Summary Information

1	Project Name	Mansion Initiative
	Target Area	SOUTH END
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$30,000
	Description	Mansion Initiative is a 39 unit scattered site residential development in the Mansion neighborhood of Albany on Grand Street and Ash Grove Place. The development has been in service for 14 years and has provided continuous affordable rental housing for area residents. In alliance with our mission to provide affordable housing, TCB has decided to expand the footprint of Mansion Initiative through the purchase of 5 additional properties on Grand Street. The request for CDBG funding will go towards the purchase of a blighted building on Grand Street which will be rehabbed to provide permanent affordable housing. Currently, TCB has site control of 71 and 78 Grand Street.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Mansion Initiative is a 39 unit scattered site residential development in the Mansion neighborhood of Albany on Grand Street and Ash Grove Place. The development has been in service for 14 years and has provided continuous affordable rental housing for area residents. In alliance with our mission to provide affordable housing, TCB has decided to expand the footprint of Mansion Initiative through the purchase of 5 additional properties on Grand Street. The request for CDBG funding will go towards the purchase of a blighted building on Grand Street which will be rehabbed to provide permanent affordable housing. Currently, TCB has site control of 71 and 78 Grand Street.
	Project Name	Senior Veterans Outreach Initiative

2	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing
	Funding	CDBG: \$12,000
	Description	The SVOI is a program that supports the needs of Albany's senior Veterans. ACDA funding will be used to provide a portion of staff expense for the services of veteran casen managers who identify the needs of at risk elderly veterans, and offers linkages to services relative to health, housing, grants, employment, entitlements, food and clothing for these senior veterans and their families. The veteran case manager travels throughout Albany, making face to face contacts and serves 100 unduplicated seniors annually. The SVOI progra moffers case management, short term assistance to help senior veterans remain safely housed in the community to prevent eposide of homelessness, and to reduce costs by reducing dependence and use of emergency services in the City of Albany.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	The SVOI is a program that supports the needs of Albany's senior Veterans. ACDA funding will be used to provide a portion of staff expense for the services of veteran casen managers who identify the needs of at risk elderly veterans, and offers linkages to services relative to health, housing, grants, employment, entitlements, food and clothing for these senior veterans and their families. The veteran case manager travels throughout Albany, making face to face contacts and serves 100 unduplicated seniors annually. The SVOI progra moffers case management, short term assistance to help senior veterans remain safely housed in the community to prevent episode of homelessness, and to reduce costs by reducing dependence and use of emergency services in the City of Albany.
3	Project Name	SRO
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	CDBG: \$10,000
	Description	The Homeless Action Committee (HAC) operates 30 units of Single Room Occupancy (SRO) permanent supportive housing for homeless adults who had previously lived on the streets of Albany for years, and for whom traditional alcohol treatment has not yet been effective. Tenants are provided with furnished rooms, meals, and 24 hour staffing. this unique facility provides decent, safe and sanitary housing for chronically homeless people who ahve not yet been able to recover from their alcoholism, but who should not have to live on the streets. The SRO is a unique housing first approach to helping individuals obtain safe, secure housing and maintain stability in their lives. Once the crisis of living on the streets is removed, they can begin to make necessary changes in their lives. CDBG funding is requested for utilities and food for tenants.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	The Homeless Action Committee (HAC) operates 30 units of Single Room Occupancy (SRO) permanent supportive housing for homeless adults who had previously lived on the streets of Albany for years, and for whom traditional alcohol treatment has not yet been effective. Tenants are provided with furnished rooms, meals, and 24 hour staffing. this unique facility provides decent, safe and sanitary housing for chronically homeless people who have not yet been able to recover from their alcoholism, but who should not have to live on the streets. The SRO is a unique housing first approach to helping individuals obtain safe, secure housing and maintain stability in their lives. Once the crisis of living on the streets is removed, they can begin to make necessary changes in their lives. CDBG funding is requested for utilities and food for tenants.
4	Project Name	Healthy Choices Initiative
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000

	Description	Youth today have many choices in life, not always the best for advancement and well being. We propose a program of HEALTHY LIVING CHOICES INITIATIVE which will work with high school age girls from inner city backgrounds to help them focus on and choose healthy life choices which include but are not limited to choices in food, exercise, sleep, entertainment, social options, and self care. We will recruit 15 teen girls from Albany area high schools within the program year, utilize an adult facilitator to coach the young people in small group sessions regarding the curriculum and use a modest budget to reach these goals. The program is created out of the experience and training of a seasoned educator and teaching professional with a registered nursing background assuring educational and health appropriateness. \$2,500 in CDBG funding will provide a stipend for an adult facilitator and \$5,000 of CDBG funding will support a program administrator/co-facilitator.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Youth today have many choices in life, not always the best for advancement and well being. We propose a program of HEALTHY LIVING CHOICES INITIATIVE which will work with high school age girls from inner city backgrounds to help them focus on and choose healthy life choices which include but are not limited to choices in food, exercise, sleep, entertainment, social options, and self care. We will recruit 15 teen girls from Albany area high schools within the program year, utilize an adult facilitator to coach the young people in small group sessions regarding the curriculum and use a modest budget to reach these goals. The program is created out of the experience and training of a seasoned educator and teaching professional with a registered nursing background assuring educational and health appropriateness. \$2,500 in CDBG funding will provide a stipend for an adult facilitator and \$5,000 of CDBG funding will support a program administrator/co-facilitator.
5	Project Name	Summer Camp
	Target Area	SOUTH END Arbor Hill

Goals Supported	Public Service Assistance
Needs Addressed	Public Services
Funding	CDBG: \$12,500
Description	<p>Baby Institute Summer Extension Camp: the first week of July, we begin a five-week intensive literacy-based camp where children we engage children going into preschool and kindergarten through various literacy activities, encouraging learning through play. Camp is four hours a day, with either a morning or afternoon option. Breakfast, lunch and snack are all provided by the Baby Institute. Children come to a structured environment where they learn how to follow a schedule and develop confidence in learning. We know that children lose most information they have learned during the school year when on summer vacation (â€¢summer drainâ€), so the camp is there to help them retain the information they have learned. The children learn colors, shapes, weather, seasons, numbers, nursery rhymes, and sight words. They are taught how to spell and write their names, and every day a new craft to bring home. Various community organizations visit as well to bring the children Crossfit, music lessons, and theatre. The purpose of the camp is to provide children with a safe place to spend their summer, all while learning. Camp is completely free to qualified parents and seeks to serve 30 poor children living in the City of Albany. Slots are filled on a first come first serve basis. Children may be enrolled from neighborhoods citywide, however preference will be given to children residing in Arbor Hill and the South End. Parents and caregivers who have participated in the Baby Institute programs will be given preference.</p>
Target Date	
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	

	Planned Activities	Baby Institute Summer Extension Camp: the first week of July, we begin a five-week intensive literacy-based camp where children we engage children going into preschool and kindergarten through various literacy activities, encouraging learning through play. Camp is four hours a day, with either a morning or afternoon option. Breakfast, lunch and snack are all provided by the Baby Institute. Children come to a structured environment where they learn how to follow a schedule and develop confidence in learning. We know that children lose most information they have learned during the school year when on summer vacation ("summer drain"), so the camp is there to help them retain the information they have learned. The children learn colors, shapes, weather, seasons, numbers, nursery rhymes, and sight words. They are taught how to spell and write their names, and every day a new craft to bring home. Various community organizations visit as well to bring the children Crossfit, music lessons, and theatre. The purpose of the camp is to provide children with a safe place to spend their summer, all while learning. Camp is completely free to qualified parents and seeks to serve 30 poor children living in the City of Albany. Slots are filled on a first come first serve basis. Children may be enrolled from neighborhoods citywide, however preference will be given to children residing in Arbor Hill and the South End. Parents and caregivers who have participated in the Baby Institute programs will be given preference.
6	Project Name	HYPE
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$25,000

	Description	The purpose of the HYPE (Healthy Youth through Prevention and Education) Project is to support the development of viable urban communities by providing referrals to housing and suitable living environments and expanding economic opportunities to low and moderate income families,, particularly LGBT urban youth of color households through public services including afterschool programs, school supplies, referrals to health care, clothing, furniture, employment assistance, transportation, recreation, emergency food, and other financial resources that serve as protective factors to health and scholastic achievement.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	The purpose of the HYPE (Healthy Youth through Prevention and Education) Project is to support the development of viable urban communities by providing referrals to housing and suitable living environments and expanding economic opportunities to low and moderate income families,, particularly LGBT urban youth of color households through public services including afterschool programs, school supplies, referrals to health care, clothing, furniture, employment assistance, transportation, recreation, emergency food, and other financial resources that serve as protective factors to health and scholastic achievement.
7	Project Name	Street Outreach
	Target Area	North Albany West Hill Arbor Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$11,100

	Description	Equinox's street outreach program provides services and support to runaway, homeless, and street youth using on the street and community outreach strategies and drop in center services. The program works to engage with youth and build rapport, while meeting immediate needs. Over several contacts, youth feel comfortable discussing their situation with program staff in more detail, allowing staff to provide more specific information, and connect youth to resources, such as emergency shelter and permanent housing. The program expects to serve 450 unduplicated youth annually.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Equinox's street outreach program provides services and support to runaway, homeless, and street youth using on the street and community outreach strategies and drop in center services. The program works to engage with youth and build rapport, while meeting immediate needs. Over several contacts, youth feel comfortable discussing their situation with program staff in more detail, allowing staff to provide more specific information, and connect youth to resources, such as emergency shelter and permanent housing. The program expects to serve 450 unduplicated youth annually.
8	Project Name	Domestic Violence Shelter
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	CDBG: \$10,100

9	Description	<p>At a time when the Albany County domestic violence shelter doesn't have the capacity to meet victim need, Emergency services case managers assist victims fleeing abuse to find safe shelter. Relying on out of county shelters, temporary motel stays, and careful screening to ensure they are truly victims in crisis, the Emergency Services Case Manager provide emotional support, advocating and coordinating services to reduce barriers to safety. The case managers are trained and supervised by the manager who collaborates with community entities, provides guidance during case review, and provides direct services to clients as needed. 150 unduplicated victims will be served by this project.</p>
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	<p>At a time when the Albany County domestic violence shelter doesn't have the capacity to meet victim need, Emergency services case managers assist victims fleeing abuse to find safe shelter. Relying on out of county shelters, temporary motel stays, and careful screening to ensure they are truly victims in crisis, the Emergency Services Case Manager provide emotional support, advocating and coordinating services to reduce barriers to safety. The case managers are trained and supervised by the manager who collaborates with community entities, provides guidance during case review, and provides direct services to clients as needed. 150 unduplicated victims will be served by this project.</p>
	Project Name	Albany Feed and Read Program
Target Area	<p>North Albany West Hill SOUTH END Arbor Hill Capital Hill</p>	

10	Funding	CDBG: \$25,000
	Description	The Albany Feed and Read Program provides backpacks full of food and books to low income elementary and middle school students in the City School District of Albany every weekend throughout the academic school year. The program currently serves 625 students every week. The annual cost of the program, per student, is \$299. 100% of the funds requested will be used to pay for food.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	The Albany Feed and Read Program provides backpacks full of food and books to low income elementary and middle school students in the City School District of Albany every weekend throughout the academic school year. The program currently serves 625 students every week. The annual cost of the program, per student, is \$299. 100% of the funds requested will be used to pay for food.
	Project Name	Jr. Staff Job Training
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$24,125
	Description	Junior Staff Program will serve 40 teens between the period of July to May. Funds will be used to support the Coordinator of Teen Programs & Services Position, Teen Site Administrator position (in charge of monitoring the program), program supplies, Junior Staff stipends and 2 college field trips at the very end of the program.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Junior Staff Program will serve 40 teens between the period of July to May. Funds will be used to support the Coordinator of Teen Programs & Services Position, Teen Site Administrator position (in charge of monitoring the program), program supplies, Junior Staff stipends and 2 college field trips at the very end of the program.
11	Project Name	Money Strategies Financial Education
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$5,000
	Description	The Partnership requests \$5,000 to fund our Money Strategies financial literacy program that provides counseling and education to first time homebuyers to address the CDBG housing goal of increasing homeownership within the City of Albany. AHP will provide: (1) program marketing through our Homebuyer 101 orientation session; (2) a financial literacy class that gives homebuyers the skills they need to improve credit scores and budget for homeownership, and (3) a credit report analysis for each workshop attendee. CDBG funding will enable us to attract over 100 people to the workshop, held 11 times a year.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	The Partnership requests \$5,000 to fund our Money Strategies financial literacy program that provides counseling and education to first time homebuyers to address the CDBG housing goal of increasing homeownership within the City of Albany. AHP will provide: (1) program marketing through our Homebuyer 101 orientation session; (2) a financial literacy class that gives homebuyers the skills they need to improve credit scores and budget for homeownership, and (3) a credit report analysis for each workshop attendee. CDBG funding will enable us to attract over 100 people to the workshop, held 11 times a year.
12	Project Name	mercy/lwanga house workforce development
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000
	Description	The Mercy House Workforce Development Program provides the homeless women of Mercy House shelter in Albany with personalized job readiness skills as well as assistance to locate employment and maintain that employment long term, reducing homelessness and reliance on shelter and social service systems. CDBG funding will be used to continue funding of the workforce development classroom, to support a part time dedicated staff member to oversee client progress, to fund outside consultants to provide additional targeted workshops for students, and to fund specialized technical trainings as needed. It is expected that the workforce development program will reach a minimum of 150 Mercy House residents.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	The Mercy House Workforce Development Program provides the homeless women of Mercy House shelter in Albany with personalized job readiness skills as well as assistance to locate employment and maintain that employment long term, reducing homelessness and reliance on shelter and social service systems. CDBG funding will be used to continue funding of the workforce development classroom, to support a part time dedicated staff member to oversee client progress, to fund outside consultants to provide additional targeted workshops for students, and to fund specialized technical trainings as needed. It is expected that the workforce development program will reach a minimum of 150 Mercy and Iwanaga House residents.
13	Project Name	Healthy & You
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000
	Description	Health & U is a health and wellness program whose mission is to decrease/eliminate health care disparities among minorities and low income individuals. It seeks to improve health awareness of people of color
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Health & U is a health and wellness program whose mission is to decrease/eliminate health care disparities among minorities and low income individuals. It seeks to improve health awareness of people of color
	Project Name	Student Athlete Development Project

14	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$17,500
	Description	the Albany PAL has partnered with the Albany Community Lacrosse Service Group to provide Albany City elementary school students faced with persistent economic, societal and educational challenges a path for achieving academic success and access to post secondary education and career opportunities. The overriding goal of the ACLSG is to utilize the growth and popularity of the sport of lacrosse as a way to help improve graduation and college admission rates among Albany's student athletes, many of whom come from traditionally disadvantaged communities. The CDBG funds will be utilized to support a part time outreach coordinator, who will be responsible for engaging prospective and existing student athletes, tracking progress and providing comprehensive one on one assistance to assure students are better able to succeed academically and avoid involvement with the criminal justice system from elementary school through high school graduation.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	the Albany PAL has partnered with the Albany Community Lacrosse Service Group to provide Albany City elementary school students faced with persistent economic, societal and educational challenges a path for achieving academic success and access to post secondary education and career opportunities. The overriding goal of the ACLSG is to utilize the growth and popularity of the sport of lacrosse as a way to help improve graduation and college admission rates among Albany's student athletes, many of whom come from traditionally disadvantaged communities. The CDBG funds will be utilized to support a part time outreach coordinator, who will be responsible for engaging prospective and existing student athletes, tracking progress and providing comprehensive one on one assistance to assure students are better able to succeed academically and avoid involvement with the criminal justice system from elementary school through high school graduation.
15	Project Name	Fatherhood Workforce initiative
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$25,000

	Description	<p>ACAP's Fatherhood Workforce Initiative will work with unemployed and underemployed fathers, providing career readiness services combined with tailored family development/parenting support utilizing a two-generation, whole family approach to interrupt the cycle of poverty and promote long-term stability. Services will be provided to 20 fathers with an estimated total of 30 children. ACAP staff positions to be partially funded by CDBG funds, include: Employment Specialist, Career Center Coordinator, Assistant Director of Community & Career Services, and Director of Community & Career Services. Other costs partially covered by CDBG funds will include program supplies, rent & utility costs associated with program space, barrier reduction support, occupational training and a portion of the initiative's administrative costs. Program components will include workforce readiness activities, occupational education and training, a fatherhood workshop series, as well as intensive case management/family coaching, employment and job retention support.</p>
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	<p>ACAP's Fatherhood Workforce Initiative will work with unemployed and underemployed fathers, providing career readiness services combined with tailored family development/parenting support utilizing a two-generation, whole family approach to interrupt the cycle of poverty and promote long-term stability. Services will be provided to 20 fathers with an estimated total of 30 children.</p> <p>ACAP staff positions to be partially funded by CDBG funds, include: Employment Specialist, Career Center Coordinator, Assistant Director of Community & Career Services, and Director of Community & Career Services. Other costs partially covered by CDBG funds will include program supplies, rent & utility costs associated with program space, barrier reduction support, occupational training and a portion of the initiative's administrative costs. Program components will include workforce readiness activities, occupational education and training, a fatherhood workshop series, as well as intensive case management/family coaching, employment and job retention support.</p>

16	Project Name	Life Path Living Center
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing Public Service Assistance neighborhood revitalization economic development
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000
	Description	Located at 80 Central Ave, The LifePath Living Center will be an updated version of a traditional Senior Center located in the City of Albany, run by a Center Manager (funded in part by CDBG at \$14,000). It will offer older adults in the surrounding area with a new, modern, bright place to gather and enjoy a large array of evidence-based programming to help them age well. Programs from a variety of sources such as the National Council on Agingâ€™s 10-session Aging Mastery Program, the 5-session A Healthier You series, as well as the 16-week Diabetes Prevention Program run by Saint Peterâ€™s Health Partners, the 16-week EnhanceÂ®Fitness Arthritis Program run by the Capital District YMCA; a 5-week FallsTalkTM program, along with ready access to HICAP Counseling and Case Management resources will make this a great place to hang out with friends, enjoy a nutritious meal and keep oneâ€™s mind and body active. Yoga, Tai Chi, art, creative writing and technology classes, along with book clubs, intergenerational programs, and lunch and learns will provide older adults of Albany with high-end programs they may not have easy access to in any other setting. We expect to serve about 300 unique individuals/year with a group of about 35-50 becoming â€¢regularsâ€¢ who come at least twice a week.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	Located at 80 Central Ave, The LifePath Living Center will be an updated version of a traditional Senior Center located in the City of Albany, run by a Center Manager (funded in part by CDBG at \$14,000). It will offer older adults in the surrounding area with a new, modern, bright place to gather and enjoy a large array of evidence-based programming to help them age well. Programs from a variety of sources such as the National Council on Aging's 10-session Aging Mastery Program, the 5-session A Healthier You series, as well as the 16-week Diabetes Prevention Program run by Saint Peter's Health Partners, the 16-week Enhance®Fitness Arthritis Program run by the Capital District YMCA; a 5-week FallsTalkTM program, along with ready access to HICAP Counseling and Case Management resources will make this a great place to hang out with friends, enjoy a nutritious meal and keep one's mind and body active. Yoga, Tai Chi, art, creative writing and technology classes, along with book clubs, intergenerational programs, and lunch and learns will provide older adults of Albany with high-end programs they may not have easy access to in any other setting. We expect to serve about 300 unique individuals/year with a group of about 35-50 becoming "regulars" who come at least twice a week.
17	Project Name	RISE
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$14,400
	Description	RISE will use funding for the purpose of the presenting monthly arts exhibitions created by local capital region artists of African descent. The exhibitions will present historic and contemporary themes across various mediums to over 300 adults and children who visit our historic building.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	RISE will use funding for the purpose of the presenting monthly arts exhibitions created by local capital region artists of African descent. The exhibitions will present historic and contemporary themes across various mediums to over 300 adults and children who visit our historic building.
18	Project Name	ACDA 2019 Property management
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	neighborhood revitalization
	Needs Addressed	Improvement of Existing Structures
	Funding	CDBG: \$150,000
	Description	2019 funds will be used to maintain properties that are owned by ACDA - properties are acquired and sold according to ACDA's property acquisition and disposition policies
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	2019 funds will be used to maintain properties that are owned by ACDA - properties are acquired and sold according to ACDA's property acquisition and disposition policies
	Project Name	2019 CDBG Admin

19	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing Public Service Assistance neighborhood revitalization economic development
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement
	Funding	CDBG: \$507,631
	Description	2019 ACDA Administrative costs charged to CDBG
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	2019 ACDA Administrative costs charged to CDBG
20	Project Name	2019 CDBG Direct Delivery
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing Public Service Assistance neighborhood revitalization economic development

	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement
	Funding	CDBG: \$963,828
	Description	ACDA direct delivery costs for staff conducting direct programming with City Residents
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	ACDA direct delivery costs for staff conducting direct programming with City Residents
21	Project Name	HMIS
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	CDBG: \$30,000
	Description	The primary goal of CARES is to help with the HMIS and planning for ACDA. CARES provides an unduplicated count of homeless individuals and families in the City of Albany.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Through the HMIS System, CARES will track and report on the homeless population of Albany - excluding those prohibited by federal law from participating and non mandated non participating programs. The activities will be aimed at ensuring the Albany CoC is HUD compliant and will realign currently stated planning goals to focus on three sets of activities. Proposed activities will strengthen CoC operations and will ensure the development and coordination of a housing and service system that meets the needs of the homeless population in the City of Albany
22	Project Name	Small Business Assistance
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	economic development
	Needs Addressed	economic development
	Funding	CDBG: \$165,843
	Description	The Capitalize Albany Corporation will provide technical assistance to small businesses located in the identified target areas of the City of Albany
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	The Capitalize Albany Corporation will provide technical assistance to small businesses located in the identified target areas of the City of Albany
23	Project Name	2019 HOME Admin
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing Public Service Assistance neighborhood revitalization economic development
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho Affordable Housing Improvement of Existing Structures Public Facilities improve infrastructure Public Services economic development Code enforcement
	Funding	HOME: \$88,214
	Description	Activities related to ACDA's administration of its HOME program funds
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Activities related to ACDA's administration of its HOME program funds
	Project Name	HOPWA Admin

24	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	HOPWA: \$20,400
	Description	Activities related to ACDAs administration of the HOPWA program
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Activities related to ACDAs administration of the HOPWA program
25	Project Name	CARES HOPWA Admin
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	HOPWA: \$28,703
	Description	CARES admin duties to carry out the HOPWA programming
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	CARES admin duties to carry out the HOPWA programming
26	Project Name	HOPWA Mohawk Opportunities
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	HOPWA: \$127,167
	Description	Mohawk opportunities will provide HOPWA services in the form of long term rental assistance
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
27	Planned Activities	Mohawk opportunities will provide HOPWA services in the form of long term rental assistance.
	Project Name	HOPWA Alliance for Positive Health
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	HOPWA: \$180,634
	Description	Alliance for Positive health will provide HOPWA related services in the form of long term rental assistance
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Alliance for Positive health will provide HOPWA related services in the form of long term rental assistance
28	Project Name	HOPWA Unity House
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	HOPWA: \$182,929
	Description	Unity House will provide HOPWA related services in the form of long term rental assistance
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
29	Location Description	
	Planned Activities	Unity House will provide HOPWA related services in the form of long term rental assistance
	Project Name	HOPWA SASH
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing

	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	HOPWA: \$140,160
	Description	SASH will provide HOPWA related services at AHANA house
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	SASH will provide HOPWA related services at AHANA house
30	Project Name	ESG Shelter/prevention/admin
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Homeless Prevention, emergency shelter, rapid reho
	Funding	ESG: \$285,840
	Description	Catholic Charities, St. Annes Intstitute, Interfaith Partnership for the Homeless and St. Peters will provide safe and stable shelter opportunities for the homeless in the City. Emergency Code Blue housing will be provided during the winter months. \$159,225 United Tenants of Albany and The Legal Aid Society will provide homeless prevention services via legal assistance, case management and payment of arrears to avoid eviction. \$105,177 CARES admin cost:\$21438
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	Catholic Charities, St. Annes Intstitute, Interfaith Partnership for the Homeless and St. Peters will provide safe and stable shelter opportunities for the homeless in the City. Emergency Code Blue housing will be provided during the winter months. \$159,225 United Tenants of Albany and The Legal Aid Society will provide homeless prevention services via legal assistance, case management and payment of arrears to avoid eviction. \$105,177 CARES admin cost:\$21438
31	Project Name	ACDA HOME in house rehabilitation programs
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing Improvement of Existing Structures
	Funding	HOME: \$400,000
	Description	Program funds will be utilized to provide down payment assistance, homeowner rehab assistance, and a Tenant rehabilitation Program for landlords that will agree to rent to low/mod individuals
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Program funds will be utilized to provide down payment assistance, homeowner rehab assistance, and a Tenant rehabilitation Program for landlords that will agree to rent to low/mod individuals
32	Project Name	CHDO South End Improvement Corp
	Target Area	SOUTH END
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$30,000

	Description	the South End Improvement Corporation is becoming a certified CHDO with ACDA - funds will be utilized by SEIC to rehabilitate a vacant home in the South End that will then be sold to an eligible homeowner
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	the South End Improvement Corporation is becoming a certified CHDO with ACDA - funds will be utilized by SEIC to rehabilitate a vacant home in the South End that will then be sold to an eligible homeowner
33	Project Name	Habitat for Humanity Sheridan Hollow
	Target Area	Arbor Hill
	Goals Supported	Decent Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$101,950
	Description	Habitat for Humanity Capital District (Habitat) seeks the continued support of Albany Community Development Agency to build four new homes on Orange Street in Albany. Habitat requests \$120,000 in HOME funds for the construction of these four units for qualified, lower-income, first-time homebuyers. These homes will be located in Albany's Sheridan Hollow neighborhood. The Project is in Zip Code 12210, Census Tracts 2, which is a HUD Qualified Census Tract
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	Habitat for Humanity Capital District (Habitat) seeks the continued support of Albany Community Development Agency to build four new homes on Orange Street in Albany. Habitat requests \$120,000 in HOME funds for the construction of these four units for qualified, lower-income, first-time homebuyers. These homes will be located in Albany's Sheridan Hollow neighborhood. The Project is in Zip Code 12210, Census Tracts 2, which is a HUD Qualified Census Tract (QCT)
34	Project Name	Unprogrammed funds
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing neighborhood revitalization
	Needs Addressed	Affordable Housing Improvement of Existing Structures
	Funding	HOME: \$262,505
	Description	Program funds will be utilized to support larger housing redevelopment programs located in target areas of the City
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Program funds will be utilized to support larger housing redevelopment programs located in target areas of the City
35	Project Name	AVillage
	Target Area	SOUTH END
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$15,000

	Description	TBD - AVillage is developing a program with the assistance of ACDA to ensure that a national objective will be met.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	TBD
36	Project Name	CDBG in house home owner rehab and down payment programs
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing neighborhood revitalization
	Needs Addressed	Affordable Housing Improvement of Existing Structures
	Funding	CDBG: \$800,000
	Description	ACDA will utilize these funds to assist with rehabilitation needs of low to moderate income homeowners - programs will include Senior Rehab Program, Rehabilitation Assistance Program and Home Owner Assistance Program, and its homeowner assistance program (HAP)
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	ACDA will utilize these funds to assist with rehabilitation needs of low to moderate income homeowners - programs will include Senior Rehab Program, Rehabilitation Assistance Program and Home Owner Assistance Program, and its homeowner assistance program (HAP)

37	Project Name	unprogrammed neighborhood revitalization funds
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Decent Housing neighborhood revitalization economic development
	Needs Addressed	Affordable Housing Improvement of Existing Structures Public Facilities
	Funding	CDBG: \$177,510
	Description	funds will be utilized to support neighborhood revitalization activities in the target areas
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
38	Planned Activities	funds will be utilized to support neighborhood revitalization activities in the target areas
	Project Name	Henry Johnson Blvd Brownfield
	Target Area	Arbor Hill
	Goals Supported	neighborhood revitalization
	Needs Addressed	improve infrastructure
	Funding	CDBG: \$30,000
	Description	funding will be utilized for the continued remediation and monitoring of a brownfield site on Henry Johnson Blvd
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	funding will be utilized for the continued remediation and monitoring of a brownfield site on Henry Johnson Blvd
39	Project Name	Streets/sidewalks/ramp
	Target Area	SOUTH END
	Goals Supported	neighborhood revitalization
	Needs Addressed	improve infrastructure
	Funding	CDBG: \$156,257
	Description	Milling and resurfacing of public streets and reconstruction of public sidewalks. sidewalk work will include ADA ramps, granite curbs and tree planting.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Milling and resurfacing of public streets and reconstruction of public sidewalks. sidewalk work will include ADA ramps, granite curbs and tree planting.
40	Project Name	Pathways to health careers
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services

41	Funding	CDBG: \$75,475
	Description	the youth opportunity office will provide a comprehensive community system of youth employment and youth development services that maximizes existing community resources and that contributes to the overall development of youth.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	the youth opportunity office will provide a comprehensive community system of youth employment and youth development services that maximizes existing community resources and that contributes to the overall development of youth.
	Project Name	APD public Service
	Target Area	North Albany West Hill SOUTH END Arbor Hill Capital Hill
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$65,378
	Description	TBD - APD will develop a new program with the guidance of ACDA to make sure that a national objective has been met
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	TBD

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The city has identified five target areas for reinvestment for the duration of its current consolidated plan. These target areas were identified through a community assessment process including, census and demographic data, community needs assessment, housing market analysis, and community participation. The four target areas include the South End neighborhood, North Albany, Arbor Hill, West Hill/West End and Capital Hill. The neighborhoods identified struggle with issues of education, employment, income and lack of community investment. Poverty is high (41.02%), unemployment is high (almost 13%), crime rates are high (246 per 1,000 residents) and homeowners and businesses have left many properties vacant or in states of disrepair (approximately 25% vacancy rate).

Geographic Distribution

Target Area	Percentage of Funds
North Albany	20
West Hill	20
SOUTH END	20
Arbor Hill	20
Capital Hill	20

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The city has identified five target areas for reinvestment during its current five year plan. These target areas were identified through a community assessment process including, census and demographic data, community needs assessment, housing market analysis, and community participation. The four target areas include the South End neighborhood, North Albany, Arbor Hill, West Hill/West End and Capital Hill. The neighborhoods identified struggle with issues of education, employment, income and lack of community investment. Poverty is high (41.02%), unemployment is high (almost 13%), crime rates are high (246 per 1,000 residents) and homeowners and businesses have left many properties vacant or in states of disrepair (approximately 25% vacancy rate)

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

In FY2019 the City of Albany will support affordable housing using its CDBG, HOME, and ESG and HOPWA funds by providing housing rehabilitation/new construction, purchase assistance, homeless prevention, emergency shelter, and rapid re-housing to attain sustainability for very low and low income persons.

One Year Goals for the Number of Households to be Supported	
Homeless	500
Non-Homeless	50
Special-Needs	50
Total	600

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	2
Rehab of Existing Units	30
Acquisition of Existing Units	12
Total	44

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

AP-60 Public Housing – 91.220(h)

Introduction

Actions planned during the next year to address the needs to public housing

- Apply for additional Section 8 vouchers including special needs.
- Leverage private or other public funds to create additional housing opportunities.
- Develop additional replacement housing for the remaining towers at Lincoln Square Homes which are intended to be demolished and disposed, including **possible use** of RAD. Develop replacement housing on- and off-site for Ida Yarbrough Lo-rise Homes using PBVs and other mixed-finance sources. Modernize and dedensify the mid-rise towers at Ida Yarbrough Hi-rise Homes and develop appropriate replacement housing. Explore development opportunities and partnerships for market rate rental and homeownership housing, workforce housing, and supportive housing in the City of Albany and elsewhere. **Explore** converting Steamboat Square Hi-rise towers into mixed-income, mixed-use housing as part of a vibrant market-rate mixed-use redevelopment plan for the South Waterfront District, including use of RAD. **Explore** redeveloping the “DMV Block” into mixed-use mixed-income housing and commercial space. Develop market rate rental and homeownership housing products for residents paying the ‘flat rent’. Market to these families and assist them in taking advantage of these products. Participate in the creation of neighborhood plans that would result in the expansion of a variety of quality affordable housing products necessary for the neighborhood’s revitalization, including affordable market rate housing. Cooperate and participate where appropriate with initiatives such as the Albany County Landbank and the Affordable Housing Partnership’s Brownfields Study to return distressed and abandoned buildings and vacant and contaminated land to productive us for affordable housing and other uses conducive to neighborhood revitalization. Partner with others who would expand the supply of supportive housing, assisted housing and market rate housing. Use best efforts to balance the development of assisted

housing and special needs housing with market rate housing.

- Acquire or build units or developments.
 - a. Explore acquisition and substantial rehab of Bleecker Terrace.
 - b. Explore acquisition and substantial rehab of Clinton Avenue Apartments.
 - Consider for-profit affiliate for development.
- ***Demolish or dispose of obsolete public housing***
 - o **Pursue disposition and demolition of the obsolete towers at 1, 2, and 3 Lincoln Square Homes per the Capital South Plan, including use of RAD.**
 - o **Explore disposition, demolition and replacement of Robert Whalen Homes, including use of RAD.**
 - o Pursue disposition, demolition and replacement of remaining units at Ida Yarbrough Lo-rise Homes using PBV subsidy and other mixed-finance sources.
 - o Explore disposition of Ida Yarbrough Hi-rise Homes as a means to creating mixed-income housing and financing modernization and deep energy retrofit.
 - o **Explore disposition of Steamboat Square Hi-rise Homes as a means to creating mixed-income housing and financing modernization and deep energy retrofit, including use of RAD.**
 - o Explore disposition of Westview Homes as a means to creating continuum of care housing and financing modernization and deep energy retrofit.
 - o Explore the feasibility and marketability of disposing of public housing rental units suited for homeownership at NY9-12 Steamboat Square Historic Rehabs, NY9-21 Scattered Sites (3rd Street), NY 9-22 (Ontario and Sherman Streets), and NY 9-29 (Pieter Schuyler Court).

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Continue to encourage residents to be involved on the Resident Advisory Board. Continue to encourage residents to participate in their neighborhood association. Continue to partner with the Affordable Housing Partnership and other organizations that promote financial self-sufficiency and homeownership. Continue to apply for Resident Opportunities and Self Sufficiency and other funding to support the WAGE Center. Explore homeownership opportunities within and outside of traditionally

low-income neighborhoods and promote those opportunities to residents, especially those paying the flat rent.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Albany has and continues to coordinate and support, outreach services provided by community partners. The Continuum of Care (CoC) conducts focus groups with clients living in shelters and permanent supportive housing to identify the most prominent needs in addressing homelessness. This information has informed the *Albany County Strategic Plan to Prevent, Reduce, and Combat Homelessness*, which the City will continue to play a role in advancing. The Homeless Action Committee (HAC) operates a van outreach program to identify and engage unsheltered homeless persons sleeping outside and in other places not meant for human habitation. The HAC Outreach Van provides food, clothing and blankets to persons sleeping on the streets, makes referrals, and provides transportation to area resources including shelters. Outreach Van staff and volunteers provide compassionate human contact to persons living outside who are often isolated. Further, Interfaith Partnership for the Homeless' Drop-In Center offers a variety of services such as showers, mailboxes, and a daily meal with the goal of engaging unsheltered individuals and, ultimately, connecting them with resources such as case management and transitional or permanent housing. Finally, the Coordinated Entry system utilizes a "no wrong door" approach, allowing those persons who are homeless to be connected to housing and services by connecting with any of the dozens of participating agencies. This system utilizes a vulnerability assessment which is aimed to assess individual needs, connect persons with the most appropriate housing and services, and prioritize the most vulnerable persons.

Addressing the emergency shelter and transitional housing needs of homeless persons

As noted with the 2014 unmet needs analysis there is an overall gap in emergency and transitional beds for both households with and without children within the City of Albany. Currently there are 208 emergency beds for single individuals with an unmet need of 30 beds. When focusing on emergency beds for households with children the unmet need is 63. The need for transitional housing is less with 20 more beds needed to meet the needs of single individuals and 30 more beds needed to serve households with children. This year the City of Albany will also focus on addressing the needs of homeless unaccompanied youth.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that

individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

A Coordinated Entry process is in operation with the City of Albany; connecting all homeless housing services together in a true continuum of care. The CoC and the City, in coordination with key community stakeholders such as the Department of Social Services and the County Office of Mental Health have developed a homeless housing entry system that supports homeless households make a quicker and more efficient transition to permanent housing while shortening the period of time that a household experiences homelessness. One main goal of the system, which is currently within the pilot phase, is to help households who have entered the system stay stably housed by utilizing a vulnerability assessment which is aimed at providing intensive services to those most in need and therefore preventing reoccurrences of homeless episodes for those most vulnerable.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

United Tenants of Albany, a City of Albany ESG subgrantee, and the Legal Aid Society of Northeastern New York (LASNNY) help low-income households avoid becoming homeless by providing tenant landlord mediation and housing case management and financial assistance. These agencies specifically target services to those most in need and often assist clients make critical connections with community partners who focus on addressing more intensive social, employment and educational needs. The City of Albany coordinates with UTA and other community partners such as the Albany County DSS to ensure that households who are likely to become homeless after being discharged from a publicly funded institution or system of care do not enter the homeless system.

In addition, the Continuum of Care (CoC) is actively connecting with system stakeholders from health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions to identify coordinated discharge plans, with the goal of preventing discharges to homelessness. The ACCH expects to develop Memorandums of Understanding with these stakeholders to codify the coordinated discharge plans.

Discussion

AP-70 HOPWA Goals– 91.220 (l)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	9
Tenant-based rental assistance	52
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	27
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	19
Total	107

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The primary barrier to affordable housing is a lack of income. With an increase of low-income households in Albany and limited public subsidies, the production of affordable housing is directly related to expanded economic opportunity for low-income residents of Albany. As such, affordable housing initiatives must be combined with a coordinated workforce investment program that enables Albany residents to compete for living wage opportunities

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In December 2014, Mayor Sheehan announced the start of **ReZone Albany** -- a major new initiative to update and streamline the City's antiquated Zoning Code. This two year effort, funded largely by the New York State Energy Research and Development Authority's (NYSERDA) Cleaner, Greener Communities Program, is designed to make the City a better place to live, work and invest. **ReZone Albany** will create a new Unified Sustainable Development Ordinance that is user-friendly, better aligned with priorities established in the City's Albany 2030 Comprehensive Plan, and promotes energy conservation and sustainable development. Updating the City's Zoning Code will reduce burdens on small business owners, streamline the City's procedures for reviewing and approving new development, and protect established neighborhoods.

The recently adopted Unified Sustainable Development Ordinance both requires and incentivizes the creation of affordable housing units. New developments having 50 or more new dwelling units must set aside at least 5 percent of units at prices affordable to persons earning no more than 100 percent of the area median household income for the City of Albany. Further, a development of any size that sets aside at least 20 percent of dwelling units at or below this affordability threshold may increase the height of a primary building by an additional story beyond that allowed within the applicable zoning district and/or decrease the number of off-street parking spaces required by 20 percent. Vast areas of the City have been rezoned to allow for residential uses and minimum size requirements for dwelling units removed, among other measures, in order to broaden and stimulate housing opportunities. The City has proposed and will continue to pursue the allowance of accessory dwelling units for owner

occupied dwellings in single-family zoned areas.

Discussion:

The City of Albany Housing Affordability Task Force was convened by Mayor Kathy M. Sheehan on April 20, 2016. Made up of landlords, tenants, community and government leaders, the Task Force's goal is to study the issue of affordable housing in the City of Albany, assess the demand for and supply of it, and explore ways the City of Albany can protect existing opportunities for quality, stable, and affordable housing for city residents and extend those opportunities to underserved communities. The Task Force is called upon to release a report twice each year containing recommendations for the Mayor and Common Council concerning affordable housing in our City. The task force provides an opportunity for landlords, tenants, housing organizations and city residents to participate in workshops, public meetings and to provide input as to the state of affordable housing in the City. Information on the task force and its reports can be found

here: <https://www.albanyny.gov/Government/MayorsOffice/HousingAffordabilityTaskForce.aspx>

AP-85 Other Actions – 91.220(k)

Introduction:

Actions planned to address obstacles to meeting underserved needs

The City utilizes all possible resources and continues to seek leveraging sources to meet as many underserved needs as possible.

Actions planned to foster and maintain affordable housing

The City of Albany Housing Affordability Task Force was convened by Mayor Kathy M. Sheehan on April 20, 2016. Made up of landlords, tenants, community and government leaders, the Task Force's goal is to study the issue of affordable housing in the City of Albany, assess the demand for and supply of it, and explore ways the City of Albany can protect existing opportunities for quality, stable, and affordable housing for city residents and extend those opportunities to underserved communities. The Task Force is called upon to release a report twice each year containing recommendations for the Mayor and Common Council concerning affordable housing in our City. The task force provides an opportunity for landlords, tenants, housing organizations and city residents to participate in workshops, public meetings and to provide input as to the state of affordable housing in the City. Information on the task force and its reports can be found

here: <https://www.albanyny.gov/Government/MayorsOffice/HousingAffordabilityTaskForce.aspx>

The City of Albany will also continue to administer its in house programs that will assist low/mod income homebuyers and homeowners with purchasing and maintaining their homes. These programs include:

Home Acquisition Program: The Home Acquisition Program (HAP) assists low-income households to purchase, and

Home Owner Assistance Program: The goal of the Home Owner Assistance Program (HOAP) is to provide assistance to low-income homeowners for the moderate rehabilitation of their owner-occupied 1 to 4 unit buildings to meet local housing quality standards and codes. Eligible applicants are low-income homeowners residing in the City of Albany and residing in the property to rehabilitate.

Senior Rehabilitation Program (SRP)and Rehabilitation Assistance Program: This program designed by the Albany Community Development Agency (ACDA) to provide substantial repair to housing units, owned by persons over the age of 62 or to low income homeowners, to eliminate conditions that pose a threat to the health, safety and welfare of their occupants. SRP, provides financial

assistance in the form of a grant.

Actions planned to reduce lead-based paint hazards

The City of Albany will submit a Lead Hazard control application to HUD when the request for funding is announced. The City continues to aggressively identify lead hazards in all of its rehabilitation projects and to provide control in compliance with HUD regulations. With its most recent lead hazard control grant, the City of Albany provided 205 units of lead safe housing units. The program serves privately owned housing, mostly 1-4 dwelling units that are available and affordable to low income households. The first priority for assistance will be for dwellings occupied by children under the age of six years old.

Since 1997 ACDA has been part of the force and knowledge behind the start and the completion of the 1907 dwellings. The total lead grant funding since 1997 is \$27,530,853. Under its most recent grant, 205 units were made lead safe.

Actions planned to reduce the number of poverty-level families

One of the Mayor's top priorities for the City is to address the City's level of poverty. In December of 2014, ACDA and several public and private organizations submitted an application to HUD to have the City designated as a Promise Zone area. This application outlined the severity of Albany's poverty levels in its target areas and a detailed approach to addressing it.

The mission of the Albany Promise Zone is to "*Ensuring an environment of opportunity...for eliminating poverty and enhancing the quality of life for all residents in Albany Promise Zone. In an environment of opportunity all residents [will be] provided pathways to gainful employment and a reasonable living wage, high quality education, and safe and healthy neighborhoods.*" Established best practices, existing public/private resources and new contributions will be leveraged to: improve educational outcomes; increase access to employment opportunities; create a healthy business environment; foster opportunities for personal and communal well-being; and de-incentivize criminal activity in the proposed Promise Zone.

Promise Zone designation for the City of Albany will be the critical first step towards obtaining funding for specific Promise Zone goals and activities as well as for growing Promise Zone partnerships. Firstly, the priority funding designation will allow Albany to compete more successfully for state, federal and private grants. In the case that preference points are awarded, Albany will have a competitive advantage. Even if applications make no specific attempt to favor Promise Zone applicants, Promise Zone status verifies a certain level of need, which will show funders the opportunity for impressive returns on their investment. Promise Zone designation will also solidify a promising partnership of institutions currently operating to alleviate poverty in Albany, from the Trinity Alliance to the Albany

Housing Authority. These organizations have decades of history working alongside each other to address issues of social and economic justice in Albany. Promise Zone designation will provide a centralized plan to pool organizational resources to more effectively address issues and build successful working relationships for the future. Regardless of the outcome of this application, the City will remain committed to carry

City of Albany Community Outreach

As a result of Mayor Sheehan's transition report, she has created a new initiative called Community Outreach. This initiative is aimed at combatting poverty throughout Albany. As part of the National EITC Awareness Day campaign, Mayor Sheehan took the opportunity to inform residents of these valuable credits and express her support of the Capital Region Creating Assets, Savings and Hope (CASH) Coalition. EITC is acknowledged as one of the nation's largest anti-poverty programs, helping millions of families each year, and the CASH Coalition works to ensure that EITC-ing out the mission of the Albany Promise Zone in order to address the high levels of poverty within the City.

Actions planned to develop institutional structure

The City of Albany is the local administrator of CDBG, HOME and ESG entitlement grant funding. The agency contracts with CARES Inc., to administer HOPWA funding and starting in year 44, ACDA began to contract with CARES to administer its ESG funding. Each year, the ACDA awards entitlement grant funding to local non-profit service providers through a competitive request for proposals process. Applications are reviewed for compliance with HUD regulations, for consistency with needs identified in the Consolidated Plan, past performance with entitlement awards (if applicable), capacity and proposed performance goals.

Remaining grant funding supports the agency's homeownership, rehabilitation and economic development funding, direct delivery of services and administration. The City will continue to pursue linkages with private industry and philanthropic groups to improve Albany's marginal neighborhoods

Actions planned to enhance coordination between public and private housing and social service agencies

As designated by the Mayor and authorized by the Common Council of The City of Albany; the Albany Community Development Agency (ACDA) is the Lead Agency responsible for development of the Consolidated Plan. The Agency has administered the Community Development Block Grant (CDBG) for the past 38 years. The Agency is a public agency under the Department of Development and Planning. The governing board of the Agency consists of the Mayor, City Comptroller, City Clerk, Commissioner of Administrative Services, President of the Common Council, the City's Corporation Counsel and the

Agency Director.

Public Sector

The City's Housing and Community Development Department has evolved into a key housing agency, and it is essential that the City foster and maintain partnerships with other public agencies for the successful delivery of its housing and community development programs. The City will coordinate with the following public agencies when carrying out its Consolidated Plan.

- Department of General Services;
- City of Albany Planning Department
- Department of Youth and Workforce Services
- Department of codes and regulatory compliance
- Albany County Department of Social Services
- Albany County Health Department
- Albany Housing Authority

The City continues to support several not for profit organizations throughout the City that are instrumental in meeting the needs of Albany's residents. These organizations play a key role in delivering services to the public and providing programs essential to the community such as homeless services, youth programs, domestic violence assistance, and special needs services. Not for profit organizations that have played a key role in developing and carrying out the mission of the City's plan

include:

- Capitalize Albany Corporation
- Habitat for Humanity
- South End Improvement Corp
- Arbor Hill Development Corp
- Capital District YMCA
- Albany Community Action Partnership
- Trinity Institution/Homer Perkins Center
- Albany Promise
- CARES

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	90.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:
 1. Created in year 39, the City of Albany HOME Investment Partnership Program funded two LIHTC programs in order to assist low income housing for seniors and families in Albany. ACDA will continue to program additional funds through and RFP process in order to award funds to

housing development organizations to fund projects that will leverage significant state, local, and federal resources.

2. Created in 2017, the vacant building rehabilitation program utilizes non federal funds to provide \$50,000 in funding to individuals wanting to rehab a vacant building in the city of Albany. applications may either rehab the building to live in or may use it as a rental property. If being used as a rental property, the landlord must adhere to affordable housing requirements set forth in the program guidelines
2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

To ensure affordability and secure HUD HOME Program funds invested in a homebuyer unit, the Albany Community Development Agency (ACDA) will impose either resale or recapture requirements. The ACDA and HOME assisted CHDO's funded by the ACDA that produce homebuyer units will establish the resale or recapture requirements that comply with HUD HOME program regulations at 24 CFR § 92.254 Qualification as Affordable Housing: Homeownership, specifically 24 CFR 92.254(a) (5), for each program budgeted with HOME funds.

Resale

Resale provisions must ensure, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability that the housing is made available for subsequent purchase only to a buyer whose family qualifies as a low-income family and will use the property as its principal residence. The resale requirement must also ensure that the price at resale provides the original HOME assisted owner a fair return on investment (inc. homeowner's investment and any capital improvement) and ensure that the housing will remain affordable to a reasonable range of low-income homebuyers. The period of affordability is based on the total amount of HOME funds invested in the housing.

The City of Albany CHDO's may use deed restrictions, covenants running with the land, or other similar mechanisms to impose the resale requirements. The affordability restrictions may terminate upon occurrence of any of the following termination events: foreclosure, transfer in lieu of foreclosure or assignment of an FHA insured mortgage to HUD. CHDO's may also use purchase options, rights of first refusal or other preemptive rights to purchase the housing before foreclosure to preserve affordability. The affordability restrictions shall be revived according to the original terms if, during the original affordability period, the owner of record before the termination event,

obtains an ownership interest in the housing

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Recapture provisions must ensure that ACDA and CHDO's recoup all or a portion of the HOME assistance that was given to the homebuyers, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability. ACDA and CHDO's may structure their recapture provisions based on their specific program design and market conditions. The period of affordability is based upon the total amount of HOME funds subject to recapture described in 24 CFR 92.254 (a)(5)(ii)(A)(5). ACDA and CHDO's may adopt, modify or develop their own recapture requirements for HUD approval. ACDA and CHDO's are subject to the limitation that when the recapture requirement is triggered by a sale (voluntary or involuntary) of the housing unit, and there are no net proceeds or the net proceeds are insufficient to repay the HOME investment due, they can only recapture the net proceeds, if any. The net proceeds are the sales price minus superior loan repayment (other than HOME funds) and any closing costs.

Amount Subject to Recapture

The HOME investment that is subject to recapture for each respective program is based on the amount of HOME assistance that enabled the homebuyer to buy the dwelling unit. This includes any HOME assistance that reduced the purchase price from fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (i.e., the development subsidy). ACDA and CHDO's will re-allocate the recaptured funds to carry out HOME-eligible activities. If the HOME assistance is allocated only for the development subsidy, this is not subject to recapture and the resale provision must be used

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

n/a

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

All agencies providing a service (i.e. prevention) will use the same eligibility determination form and will be required to collect the same supporting documentation to prove eligibility. Below is a summary of the eligibility criteria for Homelessness Prevention and Rapid Rehousing.

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The applicant must fully cooperate in an initial determination of basic program eligibility at which time the following must be verified:

1. The household is a resident of the City of Albany
2. The household has a combined income below 30% of area median income
3. The household lacks identifiable financial resources and/or support networks
4. The household has documented proof of housing status as outlined below

Required Documentation for Homelessness Prevention Assistance—

- Copy of eviction notice from landlord/property manager of unit or court order based on eviction action that notifies the applicant they must leave AND of lease naming applicant as leaser
- Copy of notice indicating building in which applicant is renting or otherwise residing is being foreclosed on AND copy of lease naming applicant as leaseholder
- Copy of eviction letter from host family or friend who owns or rents the housing that notifies the applicant that they must leave AND copy of lease naming host family/friend as leaseholder
- Copy of utility shut off notice from utility company or notice of service denial.
- Copy of notice from landlord/property manager, public health, code enforcement, fire marshal, child welfare or other government entity that housing is condemned and copy of lease naming applicant as leaseholder
- Copy of written statement from hospital or other institution

Required Documentation for Rapid Rehousing Assistance—

- Client must show proof of literal homelessness including but not limited to: A verifiable shelter

letter; Self-declaration of street homelessness.

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Additional Criteria for Financial Assistance for Homelessness Prevention and Rapid Rehousing

Applicants for short- or medium-term rental assistance must be assessed as having reasonable potential to maintain housing independently upon termination of the rental assistance, by meeting one or more of the following criteria.

- Are currently employed full or part-time and reasonably expected to maintain or improve their income level.
- Have a recent attachment to the workforce, defined as having worked full-time at least six months in the last two years prior to the application for rental assistance.
- Have specific job or vocational skills that are immediately marketable and reasonably expected to result in obtaining employment.
- Are currently in receipt of or potentially eligible and willing to apply for SSI/SSDI, Veterans Administration or other similar benefits, that upon receipt would improve their income level.
- Are on a waiting list for and reasonably expected to obtain, within the program time-limits, subsidized housing under another program.
- Are in receipt of temporary assistance benefits through Albany County, are actively engaged in a specific job or skill training program, and are in full-compliance with their Department-mandated employment plan.

In addition, all applicants must apply for all financial benefit programs for which they appear eligible (ex. Temporary Assistance, Medicaid, Food Stamps, SSI/SSDI, veterans benefits etc.).

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Since May 2014 the Albany CoC has worked to design and establish a coordinated assessment process that prioritizes applicants for homeless services. The Albany CoC Systems committee was tasked with the development of the coordinated assessment system. The system is open and promotes efficient communication among service providers within the community. The committee chose a “no wrong door” system which means all participating homeless service providers are an access point for services. Households that enter any of the access points will complete initial

assessments. Initial assessments are conducted by agency front line staff (i.e. intake specialists, case managers, social workers, etc.) using a standardized assessment tool. This assessment tool is designed to assess housing needs and vulnerability to identify eligibility and prioritize those most vulnerable. Each household is assessed based on specified criteria that the Albany CoC met and agreed upon.

Coordination of client centered service referrals and assignments is conducted by front line staff and the Coordinated Assessment Coordinator. The Coordinated Assessment Coordinator guides the system and tracks each household's movement through the system. The Coordinator is primarily responsible for: organizing and reporting vacancies and anticipated vacancies, reporting the number of homeless households that enter the homeless system, reporting the number of homeless households eligible for permanent supportive housing, reporting permanent supportive housing referral options by client, reporting acceptance/denials by permanent supportive housing providers, and reporting eligible households whom become inactive.

The Albany coordinated assessment system includes: Department of Social Services, the ESG Shelters, CoC funded and non-funded entities.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The following allocation parameters were utilized by the City of Albany in the process for making sub-awards for ESG funding: no more than 50 percent of the ESG funding less Administrative Costs and subsequently HMIS costs, were obligated for emergency shelter and/or outreach services. Of the remaining funds a minimum of 75 percent were obligated to services for homeless prevention. Of the remaining funds a maximum of 25 percent was obligated for rapid rehousing. The City worked closely with the Continuum of Care (CoC) Systems Committee to outline the parameters above as well as to collaborate on a review process in order for funding recommendations to be made. Together the CoC and City enlisted knowledgeable and objective community representatives to review the applications received by the City. The reviews' recommendations were adopted by the committee on behalf of the CoC and presented to the City. Like-minded recommendations were made by the City and funding allocations aligned with the collaborative recommendations were made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

The performance standards for evaluating ESG are based on the intended purpose of the service type and the expected outcome of fulfilling that purpose. The City of Albany collaborates with the Albany County Continuum of Care to set and evaluate required performance standards per ESG activity. Emergency shelter services are intended to reduce the rates of homelessness with the expected outcome that a minimum of 30% of households exit to permanent housing destinations. Street outreach activities are intended to expand outreach and services to homeless persons and expected to provide services to at least 10% more households than were reached the previous year. Homelessness prevention services seek to reduce the number of homeless households that seek emergency shelter. This is evaluated by the expected outcomes that there will be a minimum 20% increase in diversions for homeless households within the City of Albany and that at least 80% of households served will maintain permanent housing for 90 days after discharge. Rapid Rehousing services are intended to reduce the length of homelessness with the outcome expected that at least 80% of households served will be placed in permanent housing within 60 days and at least 80% of households served will maintain permanent housing for 90 days after discharge. The Homeless Management Information System is intended in increase and maintain the data quality of the ESG programs within HMIS with the expectation that no more than 5% miss or null data is required for all required fields.

